Appendix 1

Draft Three Year Au	dit Plan 2019-20 to 2021-22					
Dept Code	Department/Audit	Last Audit	Assurance Rating	2019- 20	2020- 21	2021- 22
Corporate						
CORP	CREDITORS (CENTRALISED PURCHASE ORDERING & INVOICE PAYMENT)	2014-15	GREEN	10		
CORP	BUSINESS CONTINUITY & DISASTER RECOVERY	2018-19				15
CORP	CORPORATE-WIDE CHANGE CONTROL	b/f 2018- 19	NEW	12		
CORP	HEALTH & SAFETY	2015-16	AMBER		10	
CORP	PETTY CASH	2018-19	AMBER			20
CORP	PROJECT MANAGEMENT	2016-17	AMBER	25		
CORP	EMERGENCY PLANNING	2017-18	GREEN		20	
CORP	USE OF WAIVERS	2017-18	AMBER		10	
CORP	IR35 - USE OF CONSULTANTS & SPECIALISTS (OFF PAYROLL ENGAGEMENT)	2018-19				5
CORP	CORPORATE-WIDE INCOME COLLECTION & BANKING	2017-18	AMBER			20
CORP	CORPORATE-WIDE EXPENSES AND PROCUREMENT CARDS	2017-18	AMBER		20	
CORP	CONTRACT MANAGEMENT	2018/19	RED	40	40	40
CORP	GDPR COMPLIANCE	NEW		15		
CORP	CORPORATE-WIDE RISK MANAGEMENT	NEW		15		
CORP	CORPORATE-WIDE - SUPPLIERS FINANCIAL HEALTH/RESILIENCE	2018-19	WIP			10
CORP	CORPORATE -WIDE - COMMERCIAL MANAGER SCORECARD PROCEDURES	2018/19	WIP			10
CORP	CORPORATE-WIDE BUDGET ESTIMATE PREPARATION	2018/19	WIP			30
CORP	CORPORATE FOLLOW-UP EXCERCISES	Annual		20	20	25

CORP	CORPORATE-WIDE CHANGE CONTROL	2018/19	WIP			20
CORP	CORPORATE-WIDE HIGHWAYS REPAIRS AND MAINTENANCE CONTRACT	NEW		20		
CORP	CORPORATE-WIDE PROGRAMMED REPAIRS AND MAINTENANCE	2018/19	RED			20
CORP	FIRE SAFETY RISK MANAGEMENT	NEW		15		
CORP	ASSET MANAGEMENT	NEW		15		
CORP	PROJECTS CHANGE CONTROL PROCESS	b/f 2018- 19		10		
CORP	PROJECT ESTIMATING (GATEWAY PROCESS)	NEW		15		
CORP	SAFEGUARDING	2018-19				30
CORP	MAJOR INCIDENT PLANNING (LINKED TO VESSEL STRIKE / TERRORISM)				8	
CORP	ACCOMMODATION PLANNING			10		
CORP	WORKFORCE PLANNING			15		
CORP	LEGIONNAIRES RISK MANAGEMENT			12		
CORP	ASBESTOS RISK MANAGEMENT				12	
CORP	USE OF CONSULTANTS			20		
CORP	SUSTAINABILITY	2018/19	WIP			12
CORP	APPRENTICESHIPS			15		
CORP	ALTERNATIVE DELIVERY MODELS				15	
				284	155	257
Town Clerk's						
TCK	EDO OVERSEAS OFFICES	2014-15	GREEN	5		
ТСК	MEMBER DECLARATIONS OF INTEREST & RELATED PARTY TRANSACTIONS	2017-18	RED			10
TCK	CITY BRIDGE TRUST GRANTS	2016-17	GREEN	15	15	15
TCK	CITY BRIDGE RISK MANAGEMENT					10
TCK	GUILDHALL CLUB ACCOUNTS	2018/19	GREEN	5	5	5
TCK	ECONOMIC DEVELOPMENT	2018/19	WIP			15

TCK	CITY VISITORS CENTRE - INCOME AND EXPENDITURE				10	
TCK/HR	PERFORMANCE DEVELOPMENT FRAMEWORK	2015-16	GREEN			10
TCK/HR	HUMAN RESOURCES - STARTER AND LEAVERS	2017-18	AMBER			15
TCK/HR	STAFF LEARNING & DEVELOPMENT (including Central	2017-18	AMBER			15
	Training)					
TCK/HR	HUMAN RESOURCES - POLICIES/PROCEDURES/GUIDANCE	NEW		20		
TCV/UD	REVIEWS					
TCK/HR	HUMAN RESOURCES - STAFF SICKNESS MANAGEMENT			15	4.5	
TCK/HR	HUMAN RESOURCES - CORPORATE RECRUITMENT	NIENA	40		15	
TCK/HR	PUBLIC SECTOR EQUALITIES DUTY	NEW	10	60	45	0.5
Chanahanlain la				60	45	95
Chamberlain's	TREASURY MANAGEMENT	2013-14	GREEN	10		10
CHB/FSD CHB/FSD	PAYROLL	2013-14	WIP	10	20	10
CHB/FSD	PENSION FUND INVESTMENTS	2018-19 NEW	VVIP	12	20	
•			ANADED	12		10
CHB/FSD	MAIN ACCOUNTING SYSTEM - GL / AR / AP	2018-19	AMBER	10		
CHB/FSD	COUNCIL TAX	2015-16	GREEN	10		10
CHB/FSD	BUSINESS RATES	2015-16	GREEN	10	10	10
CHB/FSD	VAT MANAGEMENT	2016-17	AMBER		10	
CHB/FSD	CBIS AR	2016-17	GREEN		15	10
CHB/FSD	PROCESS MAPS	2018-19	WIP			10
CHB/FSD	CBIS (ORACLE) PROPERTY MODULE	2018-19	WIP	20		12
CHB - IT	INFORMATION GOVERNANCE	NEW		20		
CHB - IT	SOFTWARE LIFECYCLE MANAGEMENT	NEW	5	14		4.0
CHB - IT	MOBILE DEVICES	2018-19	WIP			10
CHB - IT	BUSINESS CONTINUITY	2018-19	WIP			15
CHB - IT	IT CONTRACT MANAGEMENT	NEW		10		
CHB - IT	IT SERVICE MANAGEMENT (ITIL)	NEW		10		
CHB - IT	FIREWALL & VPN MANAGEMENT	NEW		14		
CHB - IT	IT TELECOMS	NEW		15		

CHB - IT CHB - IT	ASSET MANAGEMENT CHANGE CONTROL	2018-19	RED			10 10
				125	45	107
COMMUNITY AND CHILDREN	S' SERVICES					
DCCS	BUDGET-SETTING & FINANCIAL MONITORING	2013-14	GREEN	15		
DCCS	LONE WORKING	NEW		5		
DCCS	AFFORDABLE HOMES	NEW			15	
DCCS	HOUSING SERVICE CHARGES	2017-18	AMBER			10
DCCS	BARBICAN ESTATE SERVICE CHARGES	2017-18	AMBER			10
DCCS	HOUSING ALLOCATIONS LETTINGS AND VOIDS	2017-18	AMBER			
DCCS	HOUSING TENANCIES	NEW			10	
DCCS	HOUSING RENTS	2017-18	WIP		10	
DCCS	BARBICAN ESTATE RENTS	2017-18	WIP		10	
DCCS	ROUGH SLEEPERS	2016-17	GREEN			
DCCS	HOUSING SAFETY, REPAIRS & MAINTENANCE	NEW		20		
DCCS	SOCIAL CARE - FUNDING	NEW			10	
DCCS	YOUTH SERVICES	NEW				10
DCCS	DIRECT PAYMENTS	2012-13		7		
DCCS	CHILDREN LOOKED AFTER	2010-11		10		
DCCS	LIBRARIES	2013-14			10	
DCCS	ACADEMIES	2017-18		30	30	30
DCCS	EDUCATION - SEN	NEW			10	
DCCS	EDUCATION - FUNDING	NEW				10
DCCS	EDUCATION - BUDGET PROJECTIONS	NEW		7		
DCCS	SOCIAL CARE - CONTRACT MONITORING	NEW			7	
DCCS	SOCIAL CARE - QUALITY	NEW				10
DCCS	SOCIAL CARE - RESILIENCE	NEW				7
DCCS	HEALTH & WELLBEING	2017-18				10
				94	112	97
SJC Foundation School						

SJC	KEY CONTROL PROCESSES	NEW		7		
SJC	SCHOOL FUNDING	NEW		7		
SJC	CASS CHILDREN & FAMILY CENTRE	NEW		7		
SJC	RECRUITMENT & RETENTION	NEW			7	
				21	7	0
City Surveyor's						
SVY	CORPORATE PROPERTY COMMERCIAL LEASES	NEW		8		
SVY	RENTS, LETTINGS & VACANCIES	2016-17	AMBER		15	
SVY	PROJECT RESOURCING	NEW			12	
SVY	FRAUD RISK MANAGEMENT	NEW		8		
SVY	PROJECT MANAGEMENT PROCESS	NEW		10		
SVY	ACQUISITION OF NEW PROPERTIES/ DISPOSAL	NEW		10		
SVY	INVESTMENT PROPERTY	NEW				9
SVY	CORPORATE PROPERTY	NEW				9
SVY	OPERATIONAL PROPERTY	NEW				9
				28	27	27
OPEN SPACES						
OSD	FLEET MANAGEMENT	2013-14	GREEN		10	
OSD	INCOME CHECKS	2013-14	GREEN	20		
OSD	CHINGFORD GOLF COURSE	2016-17	AMBER		10	
OSD	FINANCIAL MANAGEMENT INCLUDING INTERNAL CONTROL	2017-18	AMBER			20
	PROCECURES					
OSD	TOWER BRIDGE & MONUMENT INCOME (TICKETING	2013-14	AMBER	15		
	OFFICE, SHOP AND COMMERCIAL EVENTS)					
OSD	EPPING FOREST - The View Income Controls &	NEW		15		
000	ESTABLISHMENT REVIEW	NITNA			15	
OSD	HAMPSTEAD HEATH - ESTABLISHMENT REVIEW	NEW		0	15	
OSD	WEST HAM PARK - ESTABLISHMENT REVIEW	NEW	ANADED	8		4.5
OSD	CEMETERY AND CREMATORIUM - INCOME AND EXPENDITURE	2016-17	AMBER			15
	LAI LINDITUIL					

OSD	KEATS HOUSE - INCOME AND EXPENDITURE	NEW		10		
OSD	MAJOR INCIDENT PLANNING	NEW			10	
OSD	PERFORMANCE MEASURES	2018-19	AMBER			7
				68	45	42
Built Environment						
DBE	DBE PLANNING APPLICATIONS & BUILDING CONTROL	2014-15	GREEN		15	
DBE	DBE CAR PARKS CONTRACT MANAGEMENT	2016-17	GREEN	10		
DBE	TFL LOCAL IMPLMENTATION PLAN	2017-18	GREEN			10
DBE	BUSINESS CONTINUITY PLANNING	2018-19	WIP			10
DBE	PERFORMANCE MEASURES	2018-19	WIP			5
DBE	PARKING FIXED PENALTY NOTICE OFFICE	2014/15	GREEN		10	
DBE	LOCAL IMPROVEMENT PLAN	NEW		10		
DBE	SECTION 106 CONTROLS	2018-19	RED			5
DBE	STREET CLEANSING INC. FLEET MANAGEMENT	PRE 2014-	GREEN			10
		15				
DBE	CLEANSING AND WASTE CONTRACT	PRE 2014-	GREEN		10	
		15		20		10
Marilata O. Carana and David	route.			20	35	40
Markets & Consumer Pro		2014 15	CDEEN	4.5		
M&CP	BUDGET-SETTING & FINANCIAL MONITORING	2014-15	GREEN	15		
M&CP	HEATHROW ANIMAL RECEPTION CENTRE - KEY FINANCIAL CONTROLS	2014-15	GREEN	12		
M&CP	CONTRACT MANAGEMENT	2014-15	AMBER		10	
M&CP	IT CONTROLS	NEW				7
M&CP	TRAFFIC / TRANSPORT MANAGEMENT	NEW			8	
M&CP	HEALTH & SAFETY	NEW		15		
M&CP	FEE RECOVERY	NEW			10	
M&CP	REPAIRS & MAINTENANCE	NEW			15	
M&CP	WHOLESALE MARKETS	NEW				8
M&CP	PORT HEALTH	NEW				8

M&CP	PUBLIC PROTECTION	NEW				8
				42	43	31
COMPTROLLER & CITY SOL	LICITOR					
CCS	GDPR	2018-19	AMBER	10		
CCS	MANAGEMENT OF FREEDOM OF INFORMATION REQUESTS	NEW		10		
CCS	RECRUITMENT AND RETENTION OF STAFF	NEW				8
CCS	INCOME AND EXPENDITURE - DIRECT CHARGING	NEW		15		
				15	0	8
REMEMBRANCERS						
REM	REMEMBRANCER'S DEPARTMENT INCOME AND EXPENDITURE	2017-18	GREEN			10
REM	ASSET AND STOCK MANAGEMENT	2015-16	GREEN	10		
				10	0	10
MANSION HOUSE AND CE	NTRAL CRIMINAL COURT					
MH	INCOME AND EXPENDITURE	2018-19	WIP			15
				0	0	15
CITY OF LONDON POLICE						
COLP	ECONOMIC CRIME ACADEMY	2016-17	AMBER		10	
COLP	Project Management	2017-18	AMBER		10	
COLP	Police Bank Accounts (Defendants)	2017-18	RED		15	
COLP	IT TECHNOLOGY REFRESH PROJECT C/fwd 2017-18	NEW		10		
COLP	POLICE PAYROLL & OVERTIME	2018-19	WIP			15
COLP	POLICE PERFORMANCE INDICATORS	2014-15		12		
COLP	INTERPRETERS FEES	2018-19	WIP			5
COLP	POLICE PREMISES EXPENDTIURE	2018-19	WIP			15
COLP				4.5		
	POLICE PROCUREMENT CONTRACT MANAGEMENT	NEW		15		
		NEW 2016-17	AMBER	15 20		
COLP	POLICE PROCUREMENT CONTRACT MANAGEMENT		AMBER			
COLP COLP	POLICE PROCUREMENT CONTRACT MANAGEMENT POLICE OFFICER EXPENSES - USE OF PROCUREMENT CARDS		AMBER WIP			10

COLP	ACTION FRAUD TEAM	NEW		10		
	SUPPLIES & SERVICES	PRE 2014-				
COLP		15	GREEN		20	
COLP	FLEET MANAGEMENT	2016-17	RED		10	
COLP	COMPENSATION CLAIMS	2015-16	AMBER		10	
COLP	FEES & CHARGES	2014-15	GREEN		10	
COLP	IT AUDIT DAYS CONTINGENCY	TBC		30		15
COLP	INFORMANTS' FUNDS	2018-19	WIP			10
COLP	RECRUITMENT & TRAINING	2014-15	AMBER			15
COLP	PROJECT MANAGEMENT	2016-17	AMBER			20
				97	85	105
Police Authority						
COLPA	POLICE FUNDING	NEW		20		
COLPA	POLICE AUTHORITY CONTINGENCY	NEW		20	40	40
				40	40	40
Barbican Centre						
BBC	TICKETING SYSTEM	NEW			12	
BBC	BARS	2017-18			7	
BBC	FACILITIES MANAGEMENT (Barbican and Guildhall School)	NEW		12		
BBC	REPAIRS & MAINTENANCE (Barbican and Guildhall School)	NEW		12		
BBC	PROFESSIONAL DEVELOPMENT & PROGRESSION (ARTISTIC OFFERING / SUPPORTING ARTISTS)	NEW			8	
BBC	DATA SECURITY	NEW		15		
BBC	SPONSORSHIP & DONATIONS	NEW		10		
BBC	SAFEGUARDING	NEW			12	
BBC	HEALTH & SAFETY (Barbican and Guildhall School)	NEW			15	
BBC	SECURITY	NEW		15		
				64	54	0
The Guildhall School						
GSMD	BUDGET-SETTING & FINANCIAL MANAGEMENT	NEW		15		

GSMD	FACILITIES MANAGEMENT (Barbican and Guildhall School)	NEW	12		
GSMD	REPAIRS & MAINTENANCE (Barbican and Guildhall School)	NEW	12		
GSMD	HEALTH & SAFETY (Barbican and Guildhall School)	NEW		15	
GSMD	DATA FUTURES	NEW	12		
GSMD	FRAUD RISK MANAGEMENT	NEW	12		
GSMD	STUDENT PETTY CASH	2013-14	5		
GSMD	Diversifying Funding / Fundraising			12	
GSMD	Internationalisation			12	
GSMD	Under 18s Offer			13	
GSMD	Guildhall School and Barbican Alliance				13
GSMD	GDPR				12
GSMD	IT - Digital & Technology				14
GSMD	Capital Expenditure & Procurement				15
			68	52	54
City of London School for Boys					
CLS	STAFF TRAINING	NEW		7	
CLS	STAFF RECRUITMENT & RETENTION	NEW		7	
CLS	SCHOOL FEES	NEW	7		
CLS	KEY CONTROLS	2015-16			8
			7	14	0
City of London School for Girls					
CLSG	HEALTH AND SAFETY	NEW	10		
CLSG	KEY CONTROLS	2015-16			8
CLSG	SCHOOL EXPANSION PROJECT	NEW	7		
CLSG	ASSET MANAGEMENT	2018-19	3		
CLSG	SCHOOL FEES	NEW		7	
CLSG	STAFF TRAINING	NEW		7	
CLSG	STAFF RECRUITMENT & RETENTION	NEW		7	
			20	21	8

City of London Freemen's School					
CLFS	FINANCIAL MANAGEMENT	NEW			8
CLFS	ASSET MANAGEMENT	NEW			7
CLFS	STAFF RECRUITMENT & RETENTION	NEW		7	
CLFS	STAFF TRAINING	NEW	8		
CLFS	KEY CONTROLS	2015-16	8		
			16	7	15

TOTAL